

FINANCIAL STATEMENTS

SEPTEMBER 30, 2017

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors GLAAD, Inc.

Report on the Financial Statements

We have audited the accompanying financial statements of GLAAD, Inc. (a nonprofit organization), which comprise the Statement of Financial Position as of September 30, 2017, and the related Statements of Activities, Functional Expenses, and Cash Flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of GLAAD, Inc. as of September 30, 2017, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

INDEPENDENT AUDITORS' REPORT

continued

Other Matter

Report on Summarized Comparative Information

We have previously audited GLAAD Inc.'s 2016 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated January 31, 2017. In our opinion, the summarized comparative information presented herein as of and for the nine-month period ended September 30, 2016, is consistent, in all material respect, with the audited financial statements from which it has been derived.

Pasadena, California February 8, 2018

Harrington Group

STATEMENT OF FINANCIAL POSITION

September 30, 2017

With comparative totals at September 30, 2016

				mporarily		
	U	nrestricted	R	estricted	 2017	2016
ASSETS						
Cash	\$	1,273,286	\$	150,000	\$ 1,423,286	\$ 1,361,740
Grants and pledges receivable, net (Note 3)		396,336		1,500,000	1,896,336	1,330,595
Prepaid expenses and other assets		186,461			186,461	338,127
Charitable trust					-	36,374
Investments (Note 4)		3,781,230			3,781,230	3,572,346
Property and equipment (Note 5)		37,849			 37,849	 50,474
TOTAL ASSETS	\$	5,675,162	\$	1,650,000	\$ 7,325,162	\$ 6,689,656
LIABILITIES AND NET ASSETS						
LIABILITIES						
Accounts payable	\$	347,537	\$	-	\$ 347,537	\$ 26,948
Accrued liabilities (Note 6)		241,234			241,234	362,306
Deferred revenue (Note 7)		438,048			 438,048	 189,267
TOTAL LIABILITIES		1,026,819		-	 1,026,819	 578,521
NET ASSETS						
Unrestricted		2,436,030			2,436,030	2,217,195
Unrestricted board designated (Note 2)		2,212,313			2,212,313	2,390,080
Temporarily restricted (Note 10)				1,650,000	 1,650,000	 1,503,860
TOTAL NET ASSETS		4,648,343		1,650,000	 6,298,343	 6,111,135
TOTAL LIABILITIES AND NET ASSETS	\$	5,675,162	\$	1,650,000	\$ 7,325,162	\$ 6,689,656

STATEMENT OF ACTIVITIES

For the twelve-months ended September 30, 2017 With comparative totals for the nine-months ended September 30, 2016

	Unrestricted		Temporarily Restricted				1 7				N	ine-Months 2016
REVENUE AND SUPPORT												
Contributions	\$	4,242,325	\$	1,150,000	\$	5,392,325	\$	3,329,502				
In-kind revenue (Note 2)		1,337,063				1,337,063		2,082,455				
Special events		5,045,857				5,045,857		4,454,484				
Less: direct costs (Note 12)		(2,997,968)				(2,997,968)		(2,809,756)				
		2,047,889		-		2,047,889		1,644,728				
Investment income		195,931				195,931		176,331				
Miscellaneous income		61,865				61,865		58,472				
Net assets released from program restrictions		259,860		(259,860)		-		-				
Net assets released from time restrictions		744,000		(744,000)		-	-	=				
TOTAL REVENUE AND SUPPORT		8,888,933		146,140		9,035,073		7,291,488				
EXPENSES												
Program services		5,999,192				5,999,192		4,347,889				
Management and general		1,025,765				1,025,765		499,462				
Fund development		1,822,908				1,822,908	-	881,512				
TOTAL EXPENSES		8,847,865				8,847,865		5,728,863				
CHANGE IN NET ASSETS		41,068		146,140		187,208		1,562,625				
NET ASSETS, BEGINNING OF YEAR		4,607,275		1,503,860		6,111,135		4,548,510				
NET ASSETS, END OF YEAR	\$	4,648,343	\$	1,650,000	\$	6,298,343	\$	6,111,135				

STATEMENT OF FUNCTIONAL EXPENSES

For the twelve-months ended September 30, 2017 With comparative totals for the nine-months ended September 30, 2016

							Total Ex	kpens	es
	Program Services		anagement nd General	De	Fund evelopment	Two	elve-Months 2017	-	ine-Months 2016
Salaries Payroll taxes and benefits	\$ 2,270,376 390,769	\$	207,512 39,858	\$	605,838 100,630	\$	3,083,726 531,257	\$	1,772,716 318,258
Total personnel costs	2,661,145	-	247,370		706,468		3,614,983		2,090,974
Outside services (Note 2)	689,511		228,782		352,815		1,271,108		465,487
Travel	508,253		172,249		227,399		907,901		482,580
Other programmatic expenses	886,414		18,112		683		905,209		120,910
Media materials and publications (Note 2)	676,744		1,368		37,178		715,290		1,677,711
Occupancy	226,890		213,067		261,414		701,371		478,250
Telephone	119,389		24,963		19,520		163,872		89,468
Bank and credit card fees	44,241		41,746		53,807		139,794		73,533
Insurance	31,837		30,885		35,169		97,891		56,192
Direct mail expense	31,672		3,721		40,160		75,553		16,891
Dues and subscriptions	13,876		881		29,156		43,913		17,878
Depreciation	14,096		13,675		15,572		43,343		31,046
Equipment lease and maintenance	23,345		10,348		9,215		42,908		20,289
Meetings and conferences	21,195		4,630		9,320		35,145		30,902
Postage and printing	29,547		194		1,327		31,068		12,747
Miscellaneous	8,042		7,289		14,150		29,481		44,388
Supplies	 12,995		6,485		9,555		29,035		19,617
TOTAL 2017 FUNCTIONAL EXPENSES	\$ 5,999,192	\$	1,025,765	\$	1,822,908	\$	8,847,865		
TOTAL 2016 FUNCTIONAL EXPENSES	\$ 4,347,889	\$	499,462	\$	881,512			\$	5,728,863

STATEMENT OF CASH FLOWS

For the twelve-months ended September 30, 2017 With comparative totals for the nine-months ended September 30, 2016

	Twelve-Months 2017		N	ine-Months 2016
CASH FLOWS FROM OPERATING ACTIVITIES:				
Change in net assets	\$	187,208	\$	1,562,625
Adjustments to reconcile change in net assets to net cash				
provided by operating activities:				
Depreciation		43,343		31,046
Net change in donated travel vouchers (other assets)		143,715		(55,515)
Investment (income)		(172,210)		(176,331)
(Increase) decrease in operating assets:				
Pledges receivable		(565,741)		(1,280,595)
Prepaid expenses and other assets:		7,951		(34,652)
Charitable trust		36,374		480,888
Increase (decrease) in operating liabilities:				
Accounts payable		320,589		(33,866)
Accrued liabilities		(121,072)		167,615
Deferred revenue		248,781		124,169
NET CASH PROVIDED BY OPERATING ACTIVITIES		128,938		785,384
CASH FLOWS TO INVESTING ACTIVITIES:				
Purchase of investments		(1,641,195)		(618,653)
Proceeds from sale of investments		1,604,521		-
Purchase of property and equipment		(30,718)		(9,749)
NET CASH (USED) BY INVESTING ACTIVITIES		(67,392)		(628,402)
NET INCREASE IN CASH		61,546		156,982
CASH, BEGINNING OF YEAR		1,361,740		1,204,758
CASH, END OF YEAR	\$	1,423,286	\$	1,361,740

1. Organization

GLAAD, Inc. ("GLAAD"), formerly known as Gay & Lesbian Alliance Against Defamation, Inc., is a non-profit organization that has been granted exempt status under the section 501(c)(3) of the Internal Revenue Code.

GLAAD is the world's largest lesbian, gay, bisexual, transgender, and queer ("LGBTQ") media advocacy organization promoting and ensuring fair, accurate and inclusive representation of people and events in the media as a means to build a culture that embraces full acceptance of the LGBTQ community, thereby eliminating homophobia, transphobia, and discrimination based on gender identity and sexual orientation.

GLAAD works across all media to bring people powerful stories from the LGBTQ community that builds support for equality and accelerates acceptance of LGBTQ people. And when news outlets get it wrong, GLAAD is there to respond and advocate for fairness and accuracy.

GLAAD's Entertainment Media Team accelerates acceptance by advocating for fair, accurate, and inclusive representation of LGBTQ people in the media including film, television, comics, video games, and music. This team also combats problematic content and instances of defamation in entertainment. As part of the entertainment program, the GLAAD Media Awards recognize and honor media for their fair, accurate and inclusive representations of the LGBTQ community and the issues that affect their lives. They also fund GLAAD's work to amplify stories from the LGBTQ community that build support for equality and acceptance. The GLAAD Media Awards are held annually in Los Angeles and New York.

GLAAD's Spanish-Language & Latino Media program shares the stories of LGBTQ people via Spanish-language and Latino news and entertainment media to build acceptance of LGBTQ people and increase support for equality among the fastest growing population in the U.S. The program provides vital resources to advocates and media alike on how to communicate with this audience both in the U.S. and abroad.

GLAAD's Transgender Media program accelerates acceptance for transgender people by increasing the quantity and quality of transgender representation in news, entertainment, and digital media. This team also challenges depictions of transgender people that are stereotypical, sensationalistic, or based on misinformation. The team works directly with transgender people who wish to tell their stories in the media, helping them craft their messages and giving them the tools they need to be effective when talking to journalists.

The GLAAD Media Institute accelerates acceptance through storytelling and media engagement. The Institute provides activist, spokesperson, and media engagement training and education for LGBTQ and allied community members and organizations desiring to deepen their media impact. Using the best practices perfected by GLAAD from more than 30 years of experience leveraging media to create change, through the Institute, GLAAD is training a new generation of advocates in order to accelerate acceptance for LGBTQ people, as well as other marginalized communities.

1. **Organization**, continued

GLAAD's News & Rapid Response program works with journalists and news outlets in print, broadcast, and online, serving as a resource to newsmakers and ensuring that the news media is accurately and fairly representing LGBTQ people in its reporting.

GLAAD's Youth Engagement Program is creating a nationwide network of young LGBTQ and ally activists nationwide who promote LGBTQ acceptance. Within this program, the Campus Ambassador Program builds a volunteer network of university and college LGBTQ and ally students who work with GLAAD and in their local communities to take action and build a movement to accelerate acceptance and end hate. The Rising Star Grants Program acknowledges and celebrates young people's commitment to enhancing LGBTQ representation within their communities and culture at large. Spirit Day, which began in 2010 as a way to show support for LGBTQ youth and take a stand against bullying, has grown into one of the most visible pro-LGBTQ youth initiatives in the nation.

GLAAD's Digital Program helps GLAAD accomplish its mission of media advocacy in the online space by overseeing the organization's entire digital footprint including social media, website, email, and content partnerships. By employing best practices in online organizing and engagement we help every department within GLAAD accomplish their objectives and accelerate acceptance of LGBTQ people online.

In 2016, as reflected in the comparative financial statements, GLAAD changed its year end from December 31 to September 30. As such, the comparative financial statements reflect nine months of activity and the current financial statements reflect twelve months of activity.

2. Summary of Significant Accounting Policies

A summary of the significant accounting policies applied in the preparation of the accompanying financial statements is as follows:

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting.

Accounting

To ensure observance of certain constraints and restrictions placed on the use of resources, the accounts of GLAAD are maintained in accordance with the principles of net asset accounting. This is the procedure by which resources for various purposes are classified for accounting and reporting purposes into net asset classes that are in accordance with specified activities or objectives. Accordingly, all financial transactions have been recorded and reported by net asset class as follows:

Unrestricted. These generally result from revenue generated by receiving unrestricted contributions, providing services, and receiving interest from investments less expenses incurred in providing program-related services, raising contributions, and performing administrative functions.

Unrestricted Board Designated. These are comprised of resources that the Board of Directors has established as being designated for operation purposes. The Board has designated 25% of the 2017 operating revenues to be kept in reserve. These funds are segregated in a separate account and are invested in fixed income funds, money market funds, or common stocks. For purposes of complying with net asset accounting, these funds of \$2,212,313 are included in the unrestricted net assets at September 30, 2017.

Temporarily Restricted. GLAAD reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from program or capital restrictions. GLAAD had \$1,650,000 of temporarily restricted net assets at September 30, 2017.

Permanently Restricted. These net assets are restricted by donors who stipulate that resources are to be maintained permanently, but permit GLAAD to expend all of the income (or other economic benefits) derived from the donated assets. GLAAD had no permanently restricted net assets at September 30, 2017.

Contributions and Pledges Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at fair value, which is measured as the present value of their future cash flows. The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discount is included in contribution revenue. Conditional promises to give are not included as support until the conditions are substantially met. Pledges receivable of \$1,896,336 at September 30, 2017 is expected to be collected over multiple years (see Note 3).

Investments

GLAAD values its investments at fair value. Fair value of contributed investments has been measured on a non-recurring basis using quoted prices for identical assets in active markets. Unrealized gains or losses (including investments bought, sold, and held during the year) are reflected in the Statement of Activities as gain or loss on investments. Short-term highly liquid money market deposits that are not used for operations are treated as investments.

Fair Value Measurements

Generally accepted accounting principles provide guidance on how fair value should be determined when financial statement elements are required to be measured at fair value. Valuation techniques are ranked in three levels depending on the degree of objectivity of the inputs used with each level:

Level 1 inputs - quoted prices in active markets for identical assets

Level 2 inputs - quoted prices in active or inactive markets for the same or similar assets

Level 3 inputs - estimates using the best information available when there is little or no market

GLAAD is required to measure certain investments, a charitable trust, and donated goods and services at fair value. The specific techniques used to measure fair value for these financial statement elements are described in the notes below that relate to each element.

Concentration of Credit Risks

GLAAD places its temporary cash investments with high-credit, quality financial institutions. At times, such investments may be in excess of the Federal Deposit Insurance Corporation insurance limit. GLAAD has not incurred losses related to these investments.

GLAAD holds investments in the form of mutual funds, equities, and money market funds. The Board of Directors routinely reviews market values of these investments.

Property and Equipment

Property and equipment are recorded at cost if purchased or at fair value at the date of donation if donated. Depreciation is computed on the straight-line basis over the estimated useful lives of the related assets. Maintenance and repair costs are charged to expense as incurred. Property and equipment are capitalized if the cost of an asset is greater than or equal to one thousand dollars and the useful life is greater than one year.

Donated Materials and Services

Contributions of donated non-cash assets are measured on a non-recurring basis and recorded at fair value in the period received. Contributions of donated services that create or enhance non-financial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at fair value in the period received. For the year ended September 30, 2017, GLAAD recorded \$1,337,063 in donated goods/materials, hotel and travel vouchers, and professional services. Of that amount, \$309,000 was related to events and was included as part of special event revenue and expenses; \$1,028,063 was related to operating expenses and was included in travel expense and outside services in the Statement of Functional Expenses; and, the remaining \$47,900, which reflects the value of unused travel vouchers, was included in "prepaid and other assets" at September 30, 2017.

The amount of \$47,900 is expected to be expensed in the subsequent year due to the one-year term on the travel vouchers received. The \$1,028,063 of in-kind expenses included in the Statement of Functional Expenses for the year ended September 30, 2017 was allocated as follows:

Program Services	\$ 699,083
Management and General	123,367
Fund Development	205,613
	\$1,028,063

Included in the \$1,028,063 of operating expenses was donated airtime for public service announcements valued at \$550,529 for the year ended September 30, 2017. The donated airtime was included in media materials and publications in the Statement of Functional Expenses for the year ended September 30, 2017.

In the prior fiscal year 2016, the organization received donated air time valued at \$1,651,586. Which resulted in a significant one-time increase in Program Expenses as reported in the Statement of Functional Expenses.

Income Taxes

GLAAD is exempt from taxation under Internal Revenue Code Section 501(c)(3) and California Revenue and Taxation Code Section 23701d.

Generally accepted accounting principles provide accounting and disclosure guidance about positions taken by an organization in its tax returns that might be uncertain. Management has considered its tax positions and believes that all of the positions taken by GLAAD in its federal and state exempt organization tax returns are more likely than not to be sustained upon examination. GLAAD's returns are subject to examination by federal and state taxing authorities, generally for three and four years, respectively, after they are filed.

Functional Allocation of Expenses

Costs of providing GLAAD's programs and other activities have been presented in the Statement of Functional Expenses. During the year, such costs are accumulated into separate groupings as either direct or indirect. Indirect or shared costs are allocated among program and support services by a method that best measures the relative degree of benefit. GLAAD uses salary dollars to allocate indirect costs.

In fiscal year 2017, several factors caused an increase in the proportion of expenses allocated to Fundraising. First, the prior year did not include efforts related to our end of year giving appeal. Furthermore, several sizable investments were made in order to build the organization's fundraising capacity. These included increased staff and consulting services to increase our ability to raise funds from an expanded membership program, and additional staff, as well as improved software and training for our donor services function. The increase in expenses allocated to Management and General is due to the move of our Finance and Operations Management functions from Los Angeles to New York, along with the planned insourcing of functions previously contracted to external consultants.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts of assets, liabilities, revenues, and expenses as of the date and for the period presented. Actual results could differ from those estimates.

Comparative Totals

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with GLAAD's financial statements for the nine-month period ended September 30, 2016, from which the summarized information was derived.

Reclassification

Certain amounts from the September 30, 2016 financial statements have been reclassified for comparative purposes to conform to September 30, 2017 presentation.

Subsequent Events

Management has evaluated subsequent events through February 8, 2018, the date which the financial statements were available for issue. No events or transactions have occurred during this period that appear to require recognition or disclosure in the financial statements.

3. Grants and Pledges Receivable

Grants and pledges receivable are recorded as support when pledged unless designated otherwise. Additionally, all grants and pledges are valued at estimated fair value at September 30, 2017, and are deemed fully collectible. Accordingly, no allowance for doubtful accounts has been recorded. Discount rates ranging from .5% to 3% has been used to calculate the present value of pledges receivable. Pledges receivable at September 30, 2017 are expected to be collected as follows:

Within one year	\$1,345,400
One to five years	560,000
	1,905,400
Less: unamortized discount on pledges receivable	(9,064)
	\$1,896,336

4. Investments

Investments at September 30, 2017 consist of the following:

Mutual funds	\$3,133,881
Equities	486,958
Money market funds	160,391
	\$3,781,230

5. Property and Equipment

Property and equipment at September 30, 2017 consist of the following:

Computers and equipment	\$ 1,262,189
Furniture and fixtures	300,646
Leasehold improvements	<u>247,496</u>
	1,810,331
Less: accumulated depreciation	(1,772,482)
	<u>\$ 37,849</u>

Depreciation expense for the year ended September 30, 2017 was \$43,343.

6. Accrued Liabilities

Accrued liabilities at September 30, 2017 consist of the following:

Accrued vacation	\$216,863
Other accrued liabilities	24,371
	\$241,234

7. Deferred Revenue

At September 30, 2017, deferred revenue of \$438,048 consists of revenue received for activities to be held in the next fiscal quarter. The amounts will be recorded as earned in the period in which the programs are conducted.

8. Commitments and Contingencies

Obligations Under Operating Leases

GLAAD leases certain facilities and equipment under operating leases with various terms. Future minimum payments, by year and in the aggregate, under these leases with initial or remaining terms of one year or more, consist of the following:

Year ended September 30,	
2018	\$ 465,444
2019	378,016
2020	385,928
2021	397,505
2022	<u>270,251</u>
	\$1,897,144

Rent and lease expenses under operating leases for the year ended September 30, 2017 was \$735,000.

9. Fair Value Measurements

The table below presents the balances of assets measured at fair value at September 30, 2017 on a recurring basis:

Level 1	Level 2	Level 3	<u>Total</u>
\$1,254,969	\$ -	\$ -	\$1,254,969
789,469			789,469
310,000			310,000
215,420			215,420
169,083			169,083
152,827			152,827
123,246			123,246
<u>118,867</u>			<u>118,867</u>
3,133,881			<u>3,133,881</u>
364,684			364,684
122,274			122,274
<u>486,958</u>	_		486,958
\$3,620,839	<u>\$</u>	<u>\$</u>	<u>\$3,620,839</u>
	\$1,254,969 789,469 310,000 215,420 169,083 152,827 123,246 118,867 3,133,881 364,684 122,274 486,958	\$1,254,969 \$ - 789,469 310,000 215,420 169,083 152,827 123,246 118,867 3,133,881 - 364,684 122,274 486,958 -	\$1,254,969 \$ - \$ - 789,469 310,000 215,420 169,083 152,827 123,246 118,867 3,133,881

9. Fair Value Measurements, continued

The fair values of mutual funds and equities have been measured on a recurring basis using quoted prices for identical assets in active markets (Level 1 inputs).

The table below presents the transactions measured at fair value during the year ended September 30, 2017 on a non-recurring basis:

	Lev	<u>rel 1</u>	Level 2	<u>Lev</u>	<u>rel 3</u>	Total
Donated goods/materials	\$	-	\$ 664,000	\$	-	\$ 664,000
Donated professional						
services			673,063			673,063
Total	\$		\$1,337,063	\$	<u> </u>	\$1,337,063

The fair value of donated goods/materials and donated professional services have been measured on a non-recurring basis using quoted prices for similar assets in inactive market (Level 2 inputs).

10. Temporarily Restricted Net Assets

Temporarily restricted net assets at September 30, 2017, are restricted for the following purposes:

Time-restricted	\$1,500,000
GLAAD Media Institute	<u> 150,000</u>
	\$1,650,000

During the year ended September 30, 2017, GLAAD released \$1,003,860 of temporarily restricted net assets, of which \$259,860 was released from program restrictions, and \$744,000 from time restrictions.

11. Employee Benefit Plan

GLAAD has an Internal Revenue Code Section 403(b) qualified defined contribution retirement plan covering all of its employees, subject to certain eligibility requirements. GLAAD makes contributions at designated percentages of earnings in accordance with plan provisions. Employer contribution and administrative fees under this plan for the year ended September 30, 2017 were \$41,725.

12. Special Events - Direct Costs

Direct costs for the special events at September 30, 2017 are as follows:

Event costs	\$2,533,786
Personnel costs	316,026
Travel	106,072
Outside services	8,676
Other	33,408
Total	\$2,997,968